

Nihon Plast Co.,Ltd Graphs of shifts in business performance

(Million yen)

		2018		2019		2020		2021		2022		
		End of March 2019		End of March 2020		End of March 2021		End of March 2022		End of March 2023		
Net Sales	Non-consolidated	41,495		39,100		34,069		33,112		42,636		
	Consolidated	115,563		106,141		83,065		86,504		103,359		
Sales (Product Segmented)	Consolidated	Steering Wheels	26.4%	30,560	24.8%	26,339	23.9%	19,878	26.0%	22,481	26.0%	26,857
		AirBag Modules	28.4%	32,815	28.1%	29,828	27.8%	23,057	26.9%	23,302	27.3%	28,259
		Interior & Exterior Parts	44.5%	51,410	45.9%	48,730	46.9%	38,975	45.5%	39,378	46.0%	47,553
		Other	0.7%	778	1.2%	1,245	1.4%	1,155	1.6%	1,343	0.7%	690
		Total	100.0%	115,563	100.0%	106,141	100.0%	83,065	100.0%	86,504	100.0%	103,359
Sales (Client Segmented)	Consolidated	Nissan Group	67.7%	78,258	70.7%	75,021	66.7%	55,401	66.7%	57,660	70.0%	72,366
		Honda Group	27.7%	32,042	23.9%	25,370	27.1%	22,532	26.7%	23,071	24.2%	24,970
		Other	4.6%	5,263	5.4%	5,750	6.2%	5,132	6.7%	5,773	5.8%	6,023
		Total	100.0%	115,563	100.0%	106,141	100.0%	83,065	100.0%	86,504	100.0%	103,359
Operating Income	Non-consolidated	1,415		587		△750		△1,930		△211		
	Consolidated	5,476		4,507		1,288		△722		△966		
Operating Income Ratio to Net Sales (%)	Non-consolidated	3.4		1.5		△2.2		△5.8		△0.5		
	Consolidated	4.7		4.2		1.6		△0.8		△0.9		
Ordinary Income	Non-consolidated	3,096		2,493		1,168		530		1,402		
	Consolidated	5,442		4,021		1,669		△289		△749		
Ordinary Income Ratio to Net Sales (%)	Non-consolidated	7.5		6.4		3.4		1.6		3.3		
	Consolidated	4.7		3.8		2.0		△0.3		△0.7		
Net Income	Non-consolidated	2,625		1,878		△886		△6,195		△2,041		
	Consolidated	3,882		2,356		△1,045		△8,018		△3,602		
Total Assets	Non-consolidated	41,710		42,620		40,827		40,342		42,137		
	Consolidated	76,367		74,784		74,536		79,536		81,450		
Shareholders' Equity	Non-consolidated	20,295		21,438		20,308		13,612		11,646		
	Consolidated	33,600		34,816		32,911		27,377		26,219		
Capital Investment	Non-consolidated	1,638		2,315		1,884		3,799		1,712		
	Consolidated	5,102		6,266		6,290		7,227		4,680		
Depreciation and Amortization	Non-consolidated	2,125		1,922		2,007		2,324		2,093		
	Consolidated	5,199		5,190		4,882		5,562		5,718		
Number of Employees (Person)	Non-consolidated	996		1,018		1,028		1,024		996		
	Consolidated	6,335		6,027		5,997		5,855		5,944		
Return on Assets (ROA) (%)	Non-consolidated	6.4		4.5		△2.1		△15.3		△5.0		
	Consolidated	5.0		3.1		△1.4		△10.4		△4.5		
Return on Equity (ROE) (%)	Non-consolidated	13.7		9.0		△4.3		△36.5		△16.2		
	Consolidated	12.0		6.9		△3.1		△26.6		△13.4		
Earnings Per Share (EPS) (Yen)	Non-consolidated	135.31		96.81		△46.03		△323.70		△106.61		
	Consolidated	200.25		121.57		△54.35		△419.41		△188.35		
Shareholders' Equity Ratio (%)	Non-consolidated	48.7		50.3		49.7		33.7		27.6		
	Consolidated	44.0		46.6		44.2		34.4		32.2		
Book-Value Per Share (BPS) (Yen)	Non-consolidated	1,046.03		1,104.98		1,061.02		711.22		608.00		
	Consolidated	1,733.27		1,796.10		1,721.28		1,432.03		1,370.54		
Interest-bearing Liabilities	Non-consolidated	8,259		8,951		9,036		14,336		15,860		
	Consolidated	19,771		18,578		20,586		29,206		30,258		