

Nihon Plast Co.,Ltd Graphs of shifts in business performance

(Million yen)

			2021		2022		2023		2024		2025	
			End of March 2022		End of March 2023		End of March 2024		End of March 2025		End of March 2026	
Net Sales		Non-consolidated	33,112		42,636		52,654		50,568		48,573	
		Consolidated	86,504		103,359		124,255		120,591		114,861	
Sales (Product Segmented)	Consolidated	Steering Wheels	26.0%	22,481	26.0%	26,857	25.4%	31,518	26.2%	31,644	27.1%	31,094
		AirBag Modules	26.9%	23,302	27.3%	28,259	26.3%	32,715	25.6%	30,861	23.6%	27,126
		Interior & Exterior Parts	45.5%	39,378	46.0%	47,553	47.8%	59,382	48.1%	58,057	49.3%	56,617
		Other	1.6%	1,343	0.7%	690	0.5%	640	0.0%	29	0.0%	22
		Total	100.0%	86,504	100.0%	103,359	100.0%	124,255	100.0%	120,591	100.0%	114,861
Sales (Client Segmented)	Consolidated	Nissan Group	66.7%	57,660	70.0%	72,366	66.8%	82,979	67.2%	81,038	65.3%	75,069
		Honda Group	26.7%	23,071	24.2%	24,970	27.6%	34,319	27.9%	33,614	29.9%	34,330
		Other	6.7%	5,773	5.8%	6,023	5.6%	6,957	4.9%	5,939	4.8%	5,460
		Total	100.0%	86,504	100.0%	103,359	100.0%	124,255	100.0%	120,591	100.0%	114,861
Operating Income		Non-consolidated	△1,930		△211		756		1,690		1,362	
		Consolidated	△722		△966		2,811		2,772		2,647	
Operating Income Ratio to Net Sales		(%)	Non-consolidated		△5.8		△0.5		1.4		3.3	
		Consolidated	△0.8		△0.9		2.3		2.3		2.3	
Ordinary Income		Non-consolidated	530		1,402		1,796		3,889		5,123	
		Consolidated	△289		△749		2,920		2,006		2,499	
Ordinary Income Ratio to Net Sales		(%)	Non-consolidated		1.6		3.3		3.4		7.7	
		Consolidated	△0.3		△0.7		2.4		1.7		2.2	
Net Income		Non-consolidated	△6,195		△2,041		1,888		3,612		4,580	
		Consolidated	△8,018		△3,602		2,478		56		2,012	
Total Assets		Non-consolidated	40,342		42,137		43,039		44,812		47,720	
		Consolidated	79,536		81,450		81,934		83,707		85,450	
Shareholders' Equity		Non-consolidated	13,612		11,646		13,995		17,291		21,906	
		Consolidated	27,377		26,219		31,057		34,538		37,503	
Capital Investment		Non-consolidated	3,799		1,712		1,133		1,873		2,015	
		Consolidated	7,227		4,680		2,710		4,142		3,746	
Depreciation and Amortization		Non-consolidated	2,324		2,093		1,494		901		983	
		Consolidated	5,562		5,718		5,504		4,863		4,476	
Number of Employees		(Person)	Non-consolidated		1,024		996		1,005		981	
		Consolidated	5,855		5,944		6,112		5,736		5,588	
Return on Assets (ROA)		(%)	Non-consolidated		△15.3		△5.0		4.4		8.2	
		Consolidated	△10.4		△4.5		3.0		0.1		2.4	
Return on Equity (ROE)		(%)	Non-consolidated		△36.5		△16.2		13.7		23.1	
		Consolidated	△26.6		△13.4		8.7		0.2		5.6	
Earnings Per Share (EPS)		(Yen)	Non-consolidated		△323.70		△106.61		98.75		190.57	
		Consolidated	△419.41		△188.35		129.75		2.97		106.22	
Shareholders' Equity Ratio		(%)	Non-consolidated		33.7		27.6		32.5		38.6	
		Consolidated	34.4		32.2		37.9		41.3		43.9	
Book-Value Per Share (BPS)		(Yen)	Non-consolidated		711.22		608.00		738.21		912.08	
		Consolidated	1,432.03		1,370.54		1,640.38		1,824.28		1,986.53	
Interest-bearing Liabilities		Non-consolidated	14,336		15,860		12,905		12,696		13,397	
		Consolidated	29,206		30,258		23,499		24,456		25,560	